Enrollments:

We saw a small decline in our enrollments from 2005. We did successfully implement a new program called Grace Camp. A program for children entering Grades 3 - 8 who have a parent who is incarcerated.

The day camps continued to be a success, however two of our sites cancelled their programs due to low enrollment. Overall, this is where we lost our enrollment.

Facility: This year we were able to rebuild the swimming dock. This was a major project which will be an exciting and long lasting benefit to the site. Construction featured replacing the old "rotten" wooden piers with six inch metal well casing with a steel frame for the decking to be attached to. The overall construction is much more sound than the previous construction and should serve the camp for years to come. While sections of the decking will continue to be replaced as time and weather dictate – the foundation will last much longer than the previous dock which was built in 1987.

Working toward a capital Campaign: In 2006 the Camp Committee worked on regional and congregational meetings to seek feedback regarding strategic questions / below is a summary of those meetings. This was a major project and required an unprecedented amount of work and commitment by a single committee of the diocese.

(Question #1) What/how do we do to get more people involved in Camp Marshall

Kalispell

2/11/06

16 attendees

(In order of voting importance)

- 9-Assign week to parish for prayer/support to increase ownership of CM
- 7-Provide better descriptive advertising.
- 6-Satellite camps at state parks, etc. to bring CM to distant communities.
- 6-Increase Youth Group networking
- 5-Advertise other uses for camp besides summer camp
- 4-FT. PECK Reservation vacation bible school.
- 3-Better organized Alumni Association.
- 2-Secure 2/3 rental vans for transportation by region.
- 1-Bring in national speakers for expanded clientele
- 1-Coordinate carpools

Whitefish

2/26/06

17 attendees

(In order of importance)

- 1. Parents driving kids to camp.
- 2. Rent vehicles for short term usage/with volunteer driver/region by region/or I-90 Corridor
- 3. Scholarship young people. Then have them give detail report back to parish.

Billings (St. Luke's)

3/12/06

24 attendees

(In order of importance)

- 1. Use bus service back and forth to Missoula (volunteer to ride along?)
- 2. Each parish to pay or find sponsorship (even Corporate) ie. Rimrock, Ryder, Greyhound discounts for bus for kids.
- 3. Car Pool by parents with overnight facility at camp for parents to/from.

Glendive

3/18/06

9 attendees

(In order of importance)

- 1. Parents to carpool.
- 2. Bus with counselors or volunteers to "begin the experience"
- 3. Wolf Point on train to Kalispell with volunteer "to being the experience"

Miles City

3/19/06

16 attendees

(In order of importance)

- 1. Parents car pool as far a Billings, for central meeting point.
- 2. Bus from Miles City to Missoula, back and forth, pick up and delivery, accompanied by adult.
- 3. Parish to help with cost of transportation.

Forsyth

3/19/06

11 attendees

(In order of importance)

- 1. Fr. Miller usually will help take kids with him.
- 2. Bus via Greyhound with volunteer.
- 3. Word of mouth for carpool. Could meet in central place.

Kalispell (Youth Group)

March 19, 2006

24 attendees

(In order of importance)

- 1. Fun Stuff for camp
- 2. Inexpensive bus service
- 3. Theme Camps
- 4. Spring Break Camps
- 5. "recruit a friend" kit
- 6. Start more youth groups
- 7. Family oral tradition after camp stories
- 8. Discount for friends
- 9. Better Advertising
- 10. Have entire youth group COM together
- 11. Staff to present video's to parishes

Billings (St. Stephens)

3/17/06

17 attendees

(In order of importance)

- 1. Offer more camps in Aug/Sept.
- 2. Have a Capital Campaign Fund drive to upgrade facilities
- 3. Lease Van to travel I-90 and the Highline for summer camps.
- 4. Lease Van or Bus from other churches.
- 5. Rent facility throughout the year. (i.e.: skiing)
- 6. Improve Advertising and Marketing.
- 7. Request more help from parishes and commit to weekend of help.
- 8 .Assist parishes with Day Camps
- 9. Hire Marketing Specialist
- 10. Memorial gifts in wills.
- 11. Assess parish by parish small amount for camp maintenance.

Bozeman

4/06/06

12 attendees

(In order of importance)

- 1. Pray for the "fire to inspire" ALL parish to realize children are the future of this diocese. Pray parish by parish for Camp Marshall.
- 2. Charter existing bus/van service.
- 3. Carpooling with aid of parish priest who may be attending.

4. Day camps in remote area.

Missoula

4/30/06

6 attendees

(In order of voting importance)

- Adventure Camping...backpacking, rafting etc.
- 2. Day Camps @ parishes
- 3. More accessibility to parishes (tough to reserve weekends)
- 4. Buses/Vans

Glasgow

5/07/06

(In order of importance)

- 1. Keep facility rustic
- 2. Advertise more.
- 3. Present attractive brochure.
- 4. Have a progressive marketing team.
- 5. More personal appearances on behalf of camp
- 6. Make sponsorships available in each parish.

Lewistown

5/14/06

(In order of importance)

- 1. Advertise CM better.
- 2. Talk about sponsorships.
- 3. Continue Day Camps
- 4. Theme Camps
- 5. Shorter camps for younger kids
- 6. More visits from diocese to each parish re. CM
- 7. Better brochure.
- 8. Rental van or bus.
- More adult camps involving CM/today's issues.

(Question 2) What should be the programmatic focus of CM??

Kalispell

(In order of voting importance)

- 12-Reatreat center in off season
- 7-Christ in community at a recreational place
- 6-Outreach thru service in communities
- 4-Hiking and Camping outside of camp
- 3-Quality arts and crafts
- 3-Youth
- 1-Activities for all ages
- 1-Advertise other programs at camp to campers

Retreat weekends

Retreat Leaders brought in

8 Person sailboats

Music program-teaching

Grant writer

Whitefish

(In order of importance)

- 1. Marketing Strategy
- 2. Art/crafts
- 3. Photography, video, team building, brochures from camp contests
- 4. Environmental-eco trips, Glacier park,
- 5. Mission trips.
- 6. Typical canoe, backpacking, kayaking, etc.

Kalispell (Youth Group)

(In order of voting importance)

- 14-paintball
- 6-Ropes Course
- 5-Climbing Wall
- 5-Backpack trips
- 5-Sleep in outdoor tents
- 5-Volley ball
- 4-Variety of music
- 4-Live bands
- 2-Youth
- 2-Heirloom quality crafts
- 2-Rafting
- 2-Tubing
- 2-Guitar lessons
- 2Talent show
- 2-Olympics
- 1-Fishing trips
- 1-Old folks
- 1-Horseback riding
- 1-Pottery
- 1-Wood Shop
- 1-Chess
- 1-Art
- 1-Drama
- 1-Soccer
- 1-Carnival night
- 1-Family

Billings (St. Luke's)

(In order of importance)

- 1. Primary focus on Kids
- 2. Other groups to use facility for i.e.: high school retreats, quilting groups, teaching groups such as archery, soccer, folf, etc.(Keep busy all year long)
- 3. Adult activities, such as elder hostel with aging population

Glendive

(In order of importance)

- 1. Kayaking is great.....but jet skiing would be better! Smile?
- 2. More Crafts, tie dying, pottery, stained glass.
- 3. Waterfront projects are great.

- 4. Worship is great.
- 5. Camp feels well put together.
- 6. Archery
- 7. Rock climbing/rock wall
- Get a party boat (Pontoon) and get rid of the other boats.
- 9. Should be for kids and comfortable for adults.

Miles City

(In order of importance)

- 1. Theme weekends
- 2. Interest in "elder hostel".....because of ageing Episcopalians, who have \$\$\$.
- 3. Vestry, clergy, ministry retreats, etc.

Forsyth

(In order of importance)

- 1. Mentioned "theme weekends"
- 2. Writers, wilderness, hiking, eco-adventure workshops, as well as camp.
- 3. Capture the flag, paintball, traveling trophy for each cabins.
- 4. Episcopalian birders program

Billings (St. Stephens)

(In order of importance)

- 1. Primary focus on youth
- 2. Theme camps i.e.: Narnia, Harry Potter (they are already in use)
- 3. Age specific camps, i.e. elderly, divorced, singles, couples...Christian based
- 4. Offer college camps/retreats during vacations i.e.: Christmas break, spring break.
- 5. Involve more crafts.
- 6. Ski weekends
- 7. Music/choir camps

Bozeman

(In order of importance)

- 1. Camps for each parish for an entire weekend (on a yearly basis), so people and clergy can "spread the good word". First come, first serve.
- 2. Retreats beyond imagination.....vestry, clergy, laypeople, hospital ministers etc, etc.
- 3. Day camps for smaller children afraid of the 6/7 day experience away from home.
- 4. Skiing, x-country, riding, ice skating in lower area, sailing, formal Christian sports camps.
- 5. Winter camps during break times for family time at camp. I.e. Nov/Dec.

Missoula

(In order of voting importance)

- 1. Elder Hostel
- 2. Theme weeks (soccer, horseback riding etc)
- 3. Arts/crafts
- 4. Heirloom quality crafts
- 5. Open space by the lake.
- 6. Ropes Course
- 7. Youth
- 8. Grace Camp
- 9. Guest Artist
- 10. Leather Crafts
- 11. Retreat Center
- 12. ADA
- 13. Camp for military (kids)

Glasgow

(In order of importance)

- 1. "Road show" for a couple of weeks in spring with staff to visit every parish. New video yearly.
- 2. More adult camps, seniors, singles, troubled/addiction etc.
- 3. Open to training camps (EMT, Firefighters, Ropes course etc.)
- 4. Utilize year round, fishing, skiing.
- 5. Offer parents a place to stay enroute to/from camp drop off's. Good advertising.
- 6. Increase clergy/deacon participation.

Lewistown

(In order of importance)

- 1. Teaching responsibility and good manners.
- 2. Programs with the golden rule.
- 3. Self-confidence programs.
- 4. Youth is primary.

(Question 3)What changes to the facility will best meet the need of the programs describes in question #2?

Kalispell

(In order of voting importance)

- 11-Keep existing facility. Attention to grounds, steps to lodge, paint beds and rooms, tile bathrooms, get better shower curtains, better furniture. Well care facilities, make people feel secure.
- 5- Housing for program priest and families.
- 5- Larger lodge for "break out" rooms.
- 5- Safety and comfort
- 4-ADA
- 3-Lodge with individual dorm like rooms
- 2-Facilities with National Camping standards Housing for bishops

Rooms with regular beds, not bunks

Big Fireplace

Outside hand washing facilities

Foot wash

Cabins large enough for 2 staff with kids

Indoor chapel

Counseling room

Whitefish

(In order of importance)

Ran out of time....no comment

Billings

(In order of importance)

- 1. Keep existing "base" cabins, add upgrades i.e.: insulation, better lighting, add on to accommodate staff, for year round use. Make them more "comfortable for all ages.
- 2. Keep existing "base" lodge, add structural repairs, add apartment on lower level, for additional clergy and/or traveling parent volunteers/staff.
- 3. Upgrade Canterbury House for meetings all year long. Add duplex for clergy/families/bishop.
- 4. Upgrade existing housing one at a time, to keep expense manageable.

Kalispell (Youth Group)

In order of voting importance

33-improved boy's bathroom

18-4 seasons lodge

16-dorm style cabins

6-orchard/garden (Organic?)

3-hot tub

3-multi-use 4seasons building

2-indoor chapel

1-air conditioning

1-bigger first aid

1-ADA

1-increase clergy housing

1-collumbarium

1-library

1-color code stuff

1-info desk

Paintball facility

Glendive

(In order of importance)

- 1. Use facility all year round.
- 2. Use cabins, lodge, and building as they exist, start on Lodge first with "bringing it up to code" /rebuild etc.

- 3. Dave should have a maintenance person, full time, who could live "on premise" as part of compensation package.
- 4. Bathrooms and "welcome" areas are priority.

Miles City

(In order of importance)

Shame on us....No other company, church, or corporation would let this kind of prime property turn into disarray.

Consensus was to utilize this facility to its fullest potential, and not be embarrassed to have it be a "cash cow" for the diocese, without sacrificing the primary function to serve its youth. There is plenty of down time, with a full time paid director to keep the camp busy all year long and eventually fund the "budget" and slowly begin major renovations. (Either new or existing)

Forsyth

(In order of importance)

- Keep existing cabins, as is, but add creature comforts.
- 2. Add guest rooms to lodge to keep open year round, add called out structural changes.
- 3. Upgrade Canterbury house for year round meeting. Better heating, lighting, kitchen, furniture etc.
- 4. Better advertising.

Billings (St. Stephens)

(In order of importance)

- 1. Heated Cabins for year round use.
- 2. Advertise and marketing is primary.
- 3. All parish priest need mandatory stay at camp
- 4. New boys bathroom ASAP
- 5. Basketball/tennis courts

- 6. Low Ropes course
- 7. New dock(in progress)
- 8. Increased year round staff
- Conference Center/lodging/food service year round.

Bozeman

(In order of importance)

- 1. Maintain "rustic", but upgraded quality to all buildings. First impression when we get to camp is important. I.e.: Where's the "Welcome to Camp Marshall.....God is with US" sign in here....area??
- 2. ADA is a problem, but may not be realize because of lands terrain. Would investigate.
- 3. Eco friendly gardens/orchard etc. where kids/adults can have hands on experience.
- 4. Needs better Highway Sign. Better newspaper advertising. Postings at boys/girls club, grocery store, day care etc.

Glasgow

(In order of importance)

- 1. Keep Lodge and repair it.
- 2. Heat the cabins for year round use.
- 3. New bathrooms.
- 4. ADA, if possible.
- 5. Improve pathways.

Lewistown

(In order of importance)

- 1. Heat the cabins for year round use.
- 2. More visits (by staff/committee) to encourage camp participation.
- 3. More advertising, better brochure.
- 4. Fund drive to better maintain camp and hire more staff.
- 5. ADA, if possible.

In reviewing the experience of the meeting the committee with the director felt that one of our challenges for us to address was getting information into the parishes about the ministry of Camp Marshall. Also, that there was a need to continue developing new programs like our day camps and to develop a new outreach program.

Accomplishments:

In 2006 the following were accomplished by the camp committee.

- 1. To create a camp Marshall Ambassador program
- 2. To create and implement Celebrate Camp Marshall Sunday to replace pass the hat Sunday.

This was intended to get information into parishes soon enough to advertise camp before schools are let out

To seek funding support for special programs and the operation of the camp.

- 3. To implement a program for students who have parents who are incarcerated the program is called grace camp.
- 4. To hire a site manager allowing the current director to increase youth programs around the state and to increase an awareness of summer programs and facility needs around the diocese.